



NZIIP

Shaping Intelligence pathways

Newsletter - November 2011

MEMBERSHIP

NZIIP membership offers you the opportunity to build professional networks, learn, share knowledge and contribute to making the intelligence profession the best that it can be.

Members meetings are held regularly in Auckland, Wellington and Christchurch where the majority of our members are based. Members in other locations are encouraged to be proactive in arranging local meetings for their

Join Now



Click on Button to go to Membership page

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By

Andrea Johnston

FOREWORD BY THE CHAIRMAN

Welcome to the inaugural edition of the NZIIP newsletter. The committee has been working on a number of initiatives aimed at supporting our membership and this is one of them. In this edition we keep you up to date with the latest planned activities, and in this launch edition we include the story of one of our members as she assisted with intelligence development in the Pacific.

What have the committee been up to and what do we have planned? This year the committee has three new members. We are working hard to grow and develop the organisation now we have a few years under our belt. We represent a range of government agencies and private industry and are spread from Auckland through to Dunedin, just like our membership.

As well as this newsletter, new initiatives we are working on include developing the website to allow more interaction with and between members. Future plans include looking at potential options for awards and scholarships for members.

On top of that, the committee are committed to continue to run regional lunchtime meetings. We aim to run one every two months in each centre. This year some of these speakers will be sourced from within the region, with the view to generating opportunities to meet with local contacts and discuss local issues. You can find details of November's talk in this edition.

Planning is also underway for next year's conference. We will let you know the dates as soon as they are confirmed.

We are really pleased to be offering this new way of communicating with our members. I invite you to consider submitting stories, letters and ideas for future editions so this can be a voice for all members.

Please feel free to share this newsletter with your intelligence colleagues and promote the good work of our organisation.

Yours truly,

Mike McBurney

NZIIP Chairman

Please Comment

The committee is looking at several initiatives to provide more channels of communication to the membership. This newsletter is one of several ideas being discussed and we welcome your comments.

It is aimed at being delivered as a monthly newsletter and sent electronically to each member. We plan to include Book Reviews, Recommended websites to visit and other features designed to enhance information provided to members and enhance information on the NZIIP website.

Please take the time to review the content and then provide some feedback so we can ensure you have the opportunity to contribute to ideas and provide information to other members.

What would you like to see?

Please make any comments and suggestions to:

secretary@nziip.org.nz

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The Strategic Vision

The New Zealand Intelligence Community (NZIC) is now in the midst of a period of transformational change – a time of exciting opportunities as well as unsettling challenges. Deep-seated fiscal constraints across the Public Service at a time when Government is re-evaluating its expectations of “value add” as well as service delivery will be an enduring reality for much of the next decade.

The strategic environment is increasingly challenging and risk-laden, both within our region and globally. The expectations – by our Government and by our international partners - of what the NZIC can deliver will continue to demand both a balanced portfolio of core intelligence capabilities, and delivery of high value intelligence across an increasingly diverse and complex set of priorities. In response to these demands, new partnerships are being forged.

Existing partnerships are becoming less transactional and more deeply collaborative, both domestically and at the international level. Old distinctions between “domestic” and “external” security are being discarded in favour of a broader and more nuanced understanding of national security, and how the NZIC contributes to protect and advance our New Zealand.

I believe strongly that the NZIIP can add real value to New Zealand’s Intelligence Community. One of the most important ways it does so is by facilitating and fostering interaction and understanding between our intelligence professionals across a surprisingly diverse range of government departments and agencies, and with relevant elements of academia and industry.

This Strategic Plan for the NZIIP sets out succinctly the mission, vision, values, and key goals of the Institute. These are well aligned with – and in my view complement – the aims and direction of travel of the wider New Zealand intelligence community.

Dr Warren Tucker. Director of Security. Patron, NZIIP.

The NZIIP is at a watershed in its development: we have very successfully established ourselves as a credible organisation dedicated to promoting professionalism within the intelligence profession; but the question now becomes, where to from here?

To do nothing more than what we have been doing since our foundation in 2008 carries the risk of stagnation and that will almost surely lead to irrelevance. It would be a tragedy if this were to occur not only for the NZIIP but also for the profession that we all are committed to.

This Strategic Plan, which has been developed by the committee over the last six months, is a road map to help guide our development over the next 3-5 years. It will be reviewed annually to ensure that the programme we set ourselves remain relevant and appropriate.

The Strategic Plan will help the current and future NZIIP committees chart our course forward and will give all members a yardstick by which we can measure our progress.

Mike McBurney. Chairperson, NZIIP.



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Contribute

Submissions for the next edition are sought from members. You can submit any article you like and we welcome ideas for other features you may like to see.

You can submit stories of past achievements, lessons learnt from your career, photographs, book reviews, or anything else you feel other members may find interesting.

All submissions should be sent to:

secretary@nziip.org.nz

Closing date for next edition :

01 December 2011



Events

Thursday 17 November—Wellington

Friday 18 November—Auckland

The Future of Intelligence—Fusion or Fragmentation

By Patrick Walsh, Senior Lecturer,
Charles Sturt University, Sydney

[More Details on the NZIIP website](#)

Short Essay Competition

The NZIIP is running a short essay competition in conjunction with the Wellington and Auckland presentations by Patrick Walsh in November 2011.

Winners of the competition will each receive a personally signed copy of Patrick Walsh's new book: *Intelligence and Intelligence Analysis* which was published in June 2011.

For Full Details visit the NZIIP website:

www.nziip.org.nz/events/essay-competition

Closing Date:

4pm Friday 4th November 2011

WIN

A signed copy of Patrick Walsh's new book:

'Intelligence and Intelligence Analysis'

Published: June 2011



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The ideal overseas deployment

Over the last decade New Zealand Police personnel have been sent to a range of international destinations. Many staff have been to East Timor and to the Solomon Islands where conditions are trying and security is not always assured. So when I got my chance to take an overseas deployment I felt proud to be doing my bit.

It turns out however that the Cook Islands, specifically Rarotonga is somewhat more comfortable than those other locations.

Inspector Richard Middleton and I were sent to advise them Cook Islands Police on Intelligence Led Policing for two weeks. In particular we were guiding them in intelligence systems and processes as well as 'tasking and coordination' processes now common in New Zealand Police. We followed another pair who had already reviewed the intelligence roles and structures.

We arrived during a week of national celebration, with people from all the islands converging to compete in cultural dance and drumming competitions. We were privileged to attend the Prime Ministers concert where we were treated to a spectacular show. The Prime Minister led the people in a song, then went on to speak about their country. Richard and I were very surprised to hear him state his primary concern for the country was 'petty crime against tourists, thefts and burglary'.

Although we had established that crime figures were quite low by New Zealand standards it was clear that the whole community were very concerned about the issue of crime, particularly against tourists as this had the ability to destroy their major industry of tourism.

We got stuck in to our work. It was very satisfying, we made very swift progress with staff who were keen to learn and quite skilled.

With such a short command structure, things moved very fast. Within a week we were able to articulate a burglary crime problem which relied on someone local being a receiver. With the help of CIB, suspects were nominated, warrants actioned, arrests made and property recovered. This was such a big deal the Prime Minister was briefed and the arrests made local television news.



“Within a week we were able to articulate a burglary crime problem which relied on someone local being a receiver”



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Motorcyclists crashing and getting killed or injured was also a big problem. We were able to identify repeat crash locations and times and get staff to increase checkpoints and monitor speed there. We left there in mid August and within a month we were notified that local laws have been changed to lower the speed limit in some parts of the island based off intelligence we assisted with.

Because we were behind the eight ball with little accurate data immediately available we used the Delphi Method (asking people in the know) to identify crime hotspots, commodities, crash locations and causes to start with.



From that a plan of priorities and actions was drafted. In the mean time we attempted to gather, clean, and analyse any data available to see if the intuitive picture needed adjusting. As it turned out there were no surprises, our analysis backed up staff's local knowledge.

For the Cook Islands, it was the plan and actions that had been missing. They all knew what the problems were.

“within a month we were notified that local laws have been changed to lower the speed limit in some parts of the island based off intelligence we assisted with”

They did not need to wait for sophisticated intelligence product to do something about them. Although I realise that this is not always the case, what I learned from this is that even very good intelligence is of no use without a system was in place to decide on priorities and do something about them. Knowing about the problem is not fixing the problem.

Getting the staff and management to thinking proactively rather than reactively was also hard. Despite making sense to them, at times they struggled to think of new, non-police solutions to long term or repeat problems. To be fair this is also often an issue in New Zealand.

My time in the Cook Islands was fantastic. I feel like we made significant progress for them as well as learning a lot ourselves. I cannot think of a better place to go on an overseas deployment. Recently, when one of my colleagues was jealously comparing my overseas deployment with his imminent one, he said - "there won't be any cocktails in Afghanistan". I replied, "of course there will be, Molotov cocktails!".

Andrea Johnston, NZ Police

Intelligence Test 1

Ping Pong Ball

Your last ping pong ball falls into a narrow metal pipe, embedded in concrete and 0.75 metres deep.

How can you get it back without damage?

You have:

- A Table Tennis Bat
- Your Shoe Laces
- A Plastic Water Bottle (Which does not fit into the pipe)

Answer Next Edition

The Back Page....

